

ACORN

The Journal of The Architectural Conservancy of Ontario

XIX
Winter



1
1994





The Architectural Conservancy of Ontario Inc.
10 Adelaide Street East, Suite 204, Toronto, Ontario M5C 1J3
Telephone (416) 367-8075

A society incorporated in 1933 for the preservation of the best examples of the architecture of the province, and for the protection of its places of natural beauty.

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President's Report

To some people, February means Valentine's Day. To others it means Heritage Week. To me, February, 1994 will long be associated with documents of all kinds. A new By-law for the Brant County Branch has been approved by Council and by the time you receive this issue of *Acorn* it will have been mailed to Brant Branch members (it may become the model for a common By-law for all branches). This month Council has also approved a strategic plan for the ACO for the next five years; it will go to the annual meeting for members to endorse it. And the first draft of a Branch Manual, to assist both new and existing branches, has been circulated.

There were also "documents" produced by Provincial Ministries: revisions to the Planning Act, the new heritage legislation and revision of the Ontario Building Code. Alec Keefer represented the ACO on the Minister's Advisory Committee for new heritage legislation and Howard Chapman represented us on the committee set up to review the Building Code. As president, I have recently attended meetings to discuss changes to the Planning Act and the new heritage legislation.

Producing documents and commenting on documents is sometimes interesting and always time consuming. This time would be well spent if these documents led to "the preservation of the best examples of the architecture of the province", part of the ACO's mission statement that is printed on the inside of the cover of each issue of *Acorn*. I am tempted to believe that although documents are useful they have had very little affect on the conservation of our most important buildings. Every member of the ACO can recall fine buildings that have been demolished in the last few years. Sometimes they have been lost because the Ontario Heritage Act is not strong enough, but, more often, because municipal councils, which administer the Act, have not been strong enough or because we, informed members of the community, have not been effective in bringing our concerns to the notice of municipal councils. Most sections of the current Act simply provide enabling legislation and, in this

respect, the new Act will not be very different.

We think of the Talbot Streetscape (London), the Old Galt Hospital (Cambridge) and many more. We remember, too, that last year a group of heritage properties in Niagara Falls was demolished to make way for new offices for the Ministry of Culture, Tourism and Recreation. It would be foolish for this Ministry, which is responsible for the new heritage legislation, to claim that it practices what it preaches. To make matters worse, Shirley Coppen, Associate Minister of Culture, Tourism and Recreation, took part in a "demolition media conference" in Niagara Falls too celebrate the start of demolition and threw a token brick through a window to symbolise her support for the project.

In a letter to the editor of the January-February 1994 issue of the Ontario Historical Society Bulletin, Dennis Carter-Edwards, chair of the OHS Preservation Committee calls for the resignation of Ms Coppen and "if she hasn't the sense to understand how distasteful her action was, the Minister of Culture, Tourism and Recreation has no choice but to publicly disassociate herself from this act by asking for the resignation of her Associate Minister". As president, I support Mr. Carter-Edwards' call for Ms Coppen's resignation and suspect that every member of the ACO will agree with me.

People keep asking me for the latest report on the new Ontario Heritage Act. The "revised final draft" (December 1993) includes a large number of minor but quite important changes in the "working draft" (July 1993); the Ministry staff are still predicting that the bill will be introduced into the legislature in the late spring of this year.

The possibility that the majority of the buildings on the Gooderham and Worts site will be demolished to make room for high rise towers is, to me, unthinkable. Long before I became involved in the architectural conservation movement, I was fascinated by the complex of stone and brick building which dominate the view to the north of the tracks as trains head east from Union Station. These buildings and the artifacts they contain have great historic and architectural importance; they are designated under the Ontario Heritage Act and, as a na-

tional site, by the Historic Sites and Monuments Board; they have been the subject of studies and reports. In December, the Toronto Historical Board voted 9-4 to turn down an application which would have led to the demolition of many of the buildings. In January, the vote on the same proposal was reversed, 10-4.

Because I was fascinated by the Gooderham and Worts building long before I knew why they were important, I am convinced that average Torontonians and average train passengers who travel east from Union Station are also aware of this massive, intriguing complex. It is up to each member of the ACO, not just those who live in Toronto, to do everything possible to preserve these buildings. If you do not know what to do, contact me, Edna Hudson (president of the Toronto branch), or Alec Keefer (immediate past-president of the Toronto branch and senior vice-president of the ACO, and who has been very involved in efforts to protect the G&W site).

The past, present and future of the Gooderham and Worts complex merits a special article in the next issue of *Acorn*. Unfortunately there is no space for it in this issue which concentrates on the conference and the annual meeting at the end of April.

Julia Beck

Editorial

It is conference and annual meeting time once again. You will see by the conference agenda that many interesting topics will be discussed. Since most areas have one or more "House Museums", the conference should provide an excellent opportunity to learn more about them.

The annual meeting will deal with the Proposed Five-Year Strategic Plan. Much work has gone into the preparation of this plan, ACO's blueprint for the future. It is very important that as many members as possible attend the meeting and voice their opinions on the direction in which ACO should be heading in the future.

We are very happy to learn of the possible formation of an ACO branch for Eastern Ontario. Shirley Watton, a member of the Quinte Region, is working hard to organize a branch in the Merrickville area. This region of On-

tario contains many fine buildings and areas of natural beauty and a branch in this area would be a most welcome addition to the ACO.

We hope to see you at the conference and annual meeting. It is an excellent opportunity to renew friendships and exchange ideas with other ACO members, and members of the Ontario Museum Association and the Ontario Heritage Foundation, co-sponsors of the conference.

Marg Rowell

Letters to the Editor

This is in response to A.E. Beck in the last issue (Winter 1993). I concur wholeheartedly with everything you mentioned. As an organizer of a prospective ACO Branch in Eastern Ontario, I have taken generous advantage (and some liberties) of ACO's call for input and have generated what I consider to be copious input to the Strategic Planning Forum.

Regarding Spring symposia, the membership should certainly see the call for papers published in ACORN no later than at least six months before the event.

I agree with publishing Branch Executives, rather than Branch Newsletter Editors, complete with phone numbers if there is no objection. After all, submissions to ACORN should of course be directed to its Editor-In-Chief; the author may or may not wish to send a courtesy copy to the President of the local branch in the area. Publishing deadlines should also be specified. Otherwise important journal information can arrive in an untimely manner.

However, using the ACORN to express frustration with the very society that publishes it should be the exception and not a standard type of "letter to the editor". Responsibilities for communication begin with the activities of an effective Board of Directors. For that to happen every ACO member must take the responsibility for approaching members they respect, or putting their own names forward to sit on the board, even if they do not intend to take a portfolio at the beginning of his/her term. All members should be encouraged directly by newsletter or other more personal cor-

respondence to consider voting at the AGM, with opportunity to vote by proxy where attendance is not possible.

Let a nominating Committee be appointed now which can publish its report in ACORN, complete with qualifications of the nominee, and the proxy form too, before the AGM (dates not yet published in ACORN). And, of course, allow the nominating committee to conduct the election portion of AGM with generous opportunity for nominations from the floor.

Alan is "right on".

P.S.: For expedient quality communication to take place, there should be fax arrangements in place at every level. High long distance costs can be avoided by sending communications over the wire in the non-peak hours.

*Shirley Watton
Merrickville, Grenville County
(Member, Quinte Branch)
Organizer, Prospective ACO Branch to
represent Eastern Ontario*

GOODERHAM & WORTS REDEVELOPMENT

It was great to see the news coverage in the Toronto Star, Feb. 12 and the Globe and Mail, Feb. 16, pertaining to the controversy over the 11 acre Gooderham & Worts distillery site.

Kudos to Alex Keefer of Toronto ACO, who was interviewed and spoke out to protest the redevelopment of the Gooderham & Worts distillery buildings, into high priced condominiums and glitzy boutiques. Mr. Keefer said that the buildings should be redeveloped to house institutions or an appropriate industry. This is a reasonable and highly desirable alternative and should be considered. Redevelopment alternatives would require a search for more creative uses, a longer hatching period, and new innovation to create a "sense of place", a "look" and "feel", in a historical context.

Creating boutiques, offices, and condominiums in the downtown area, would presumably create intensified use along with generating big bucks. But this route is the easy way out for reviving old industrial sites. And, do we need more boutiques, and do they belong in heritage buildings? Boutiques and malls in gutted old build-

ings appear to be floating in a time warp. Heritage structures converted to condos have sacrificed much exterior integrity - nip out a window here, install a new doorway there, to create a functioning and salable condo. Of course, the redeveloped buildings would be saved, but do we want heritage structures to undergo cosmetic surgery to such a degree that we can no longer recognize them as the buildings they were meant to be? Or should we opt for clever reproductions? Have we learned nothing of Facadism over the last decade?

The 11 acre Waterloo Seagram distillery site draws many parallels to this situation, but unfortunately we did not have the choice for their redevelopment, and now the remaining buildings are standing among a field of rubble.

The redevelopment of heritage sites is essential, but developers, city councils and heritage authorities must work together.

*Margaret Zavaros,
Waterloo ACO*

Council News

ANNUAL GENERAL MEETING

Everything is ready for the Annual Conference and AGM in Cambridge. The Conference, "When a House is Not a Home," takes place all day Friday, April 22 and Saturday morning, April 23, at Old City Hall in Galt. The AGM activities begin Saturday afternoon with a tour of the grounds of Cruickston Park Farm, the largest intact private estate in Ontario and an ecological treasure house which now belongs to the University of Guelph. The Annual General Meeting itself will be held on Sunday the 24th at 9:30 a.m. at Old City Hall. Of course, there is no charge to attend the meeting. For the rest of the program and registration forms for the two events, please see the insert.

PROPOSED FIVE-YEAR STRATEGIC PLAN

In November 1993 and January 1994, two Strategic Planning Forums were held for members to address the

question of an effective role for the ACO in carrying out the main mandate of conservation in the Province of Ontario over the next five years. The document that resulted from these sessions was then sent to Branch Presidents for discussion at the February Council meeting. The proposed Strategic Plan, incorporating Council's revisions, is printed in this issue of Acorn. Please take the time to read it carefully so you'll know what you're being asked to approve at the Annual General Meeting of the membership on April 24.

ADMINISTRATION

Council is pleased to announce that our part-time Heritage Administrator, John Martins-Manteiga, has agreed to a further six-month contract, although he would like to get back to his real vocation of film-making full-time. John will be in the office every Monday from 9:00 a.m. to 3:00 p.m., and checking mail and messages regularly. We also have a new part-time bookkeeper, Steven Sutlic.

CASH CALENDAR

Our fund-raising chair, Rod Angevaere, expects to have a 1995 calendar available for sale before the fall house tours and the Christmas shopping season. It will be an attractive, informative and useful item in its own right, as well as providing the fun of a possible prize. Rod will be contacting the branches for their input to make this a successful project for all concerned.

PROJECT 25 GRANTS

The Executive is investigating ways to make use of this program, which is designed to help those on, or about to be on, U.I. or welfare. Nowadays there are many highly qualified people who find themselves in this position, and the ACO has a backlog of research and clerical projects for which we lack volunteer time. The catch is that we must hire three individuals at a time, although they can have work terms of varying length, and that they must work at the same local, i.e. our small office.

Margaret Goodbody

The Architectural Conservancy of Ontario Inc.

Minutes of the Annual General Meeting 9:45 a.m., Sunday, April 25, 1993 Port Hope, Ontario

Mrs. Julia Beck, President, welcomed the gathering of some 65 members, and thanked our hosts, Mr. and Mrs. Ian Angus, for allowing the ACO to hold the 60th Anniversary Annual General Meeting at their home, Batterwood House.

MINUTES

It was moved by the Secretary, seconded by Mrs. Marian Garland, that the minutes of the previous Annual General Meeting be accepted as circulated. CARRIED.

BUSINESS ARISING

The President advised that, in the matter of Chiefswood, the letters which she sent to the Historic Sites and Monuments Board, Ministry of the Environment, and the The Honourable Joe Clark, Minister Responsible for Constitutional Affairs, have brought a notable response - six letters signed by Minister of the Environment Jean Charest, for example. As a result of this effort, Chiefswood has been designated a site of architectural, in addition to historical, significance. The first stage of the work has been contracted and John White, Chair of Historic Sites, will unveil a plaque once this phase is completed. She stressed the important role taken by the Brant County Branch in the restoration of Chiefswood.

Based on the report of the Minister's Advisory Committee on Heritage Legislation for the Province, the Ministry of Culture and Communications has developed a cabinet submission requesting cabinet approval to proceed with the legislation. It has been received by a special committee of cabinet, and was expected to be sent to

cabinet before the end of April.

Mrs. Beck reported that the Designated Property Grants program was still functioning, but its future uncertain.

FINANCIAL

Mrs. Debra Farrell, Treasurer, presented the Consolidated Statements and the Auditor's Report for the year ended December 31, 1992 and supplied a copy of the Auditor's Statement to each Branch Treasurer. Clarification was requested and received on items relating to donations, improvements to the Skinner-Jackson House, and Restricted Funds. Mrs. Farrell then moved adoption of the Financial Report, seconded by Mrs. Betty Dashwood. CARRIED.

APPOINTMENT OF AUDITORS

It was moved by Mrs. Farrell, seconded by Mr. Sculthorpe, that Blackwell Sparks, Chartered Accountants, be appointed auditors for the coming year, and that Council be authorized to fix their remuneration. CARRIED.

PRESIDENT'S REPORT

The President expressed her very great pleasure in welcoming those present to beautiful Batterwood, and her gratitude to Daphne and Ian Angus for allowing the Conservancy to hold the Annual General Meeting in their home. She noted that the 60th Anniversary Year would also be celebrated by "Hidden Treasures", a series of bus tours along heritage highways, and by the publication of a book based on the Eric Arthur collection of photographs in the Provincial Archives.

In reviewing the year's activities, Mrs. Beck harked back to last year's AGM, and reported that Peter Stokes' motion to the effect that Chiefswood should be recognized as a building of architectural significance led to an exchange of letters with the appropriate Federal Ministers and designation by the Historic Sites and Monuments Board. She congratulated Dr. Stokes and the Brant County Branch, who have played a significant role in the restoration of Chiefswood. Mrs. Beck also noted the success of the two con-

ferences held in conjunction with AGM '92 and AGM '93, and announced that the 1994 conference theme will deal with the use of historic residences for public functions, with Cambridge as the possible locale.

The Skinner-Jackson House at Camden East, which was purchased by the ACO through the Ministry's Community Heritage Fund program, has been leased for the past year to master carpenter Randy Rhem. With his labour and that donated by members of the Port Hope and Quinte Branches, interior upgrading is almost complete. The President thanked all those who have contributed to this phase of the project. Donations of \$4,000.00 have been received to date. The possibility of directing the Heritage Fund into the rental of this and other future properties as Heritage Holiday Cottages is being explored.

Application has been made to the Bronfman Foundation for a grant of \$30,000.00 over three years to assist the ACO in developing recommendations that came out of this year's conference. The major fund-raising initiative for 1993-94 will be the publication and sale of a "cash calendar" as outlined in a proposal to Council by Vice-President Rod Angevaere. Other activities for the coming year will include reorganization of the office with a part-time heritage administrator, visits by the President to the remaining branches, biennial meetings of the Branch Presidents, and two of the four Council meetings being held outside Toronto. Mrs. Beck reported the appointment of Howard Chapman as the ACO representative on a Provincial Government committee for revision of the Ontario Building Code. She further announced that Former President and long-time member Donna Baker had sent particular greetings to the 60th Anniversary Meetings along with her sincere regrets for being unable to attend.

The President concluded by thanking the members of the Executive and chairs of committees for their support throughout the past year, and congratulated A.K. Sculthorpe and Catherine Ramsey and their local organizing committee, as well as conference coordinator Alfred Holden, on the weekend's outstanding success.

REVISED BY-LAWS

Mr. Alec Keefer distributed copies of the original and proposed versions of the By-law, and presented the report of the ad hoc committee for revision of the By-law. He noted that the first consideration was the use of inclusive language, as directed by last year's AGM. It was moved by Robert Sculthorpe, seconded by Lynda Schneider, that the Annual General Meeting of the Architectural Conservancy of Ontario Inc. ratify the revised version of By-Law I as circulated. Branches and individuals should consider the document, and any further revisions contemplated should be sent to Council. CARRIED with no objections or abstentions.

APPROVAL OF ACTIONS OF OFFICERS AND COUNCIL

Approval moved by Dr. Peter Stokes, seconded by Mr. Roy Turner. CARRIED.

ELECTION OF OFFICERS AND MEMBERS-AT-LARGE

Mr. Roy Turner, chair of the Nominating Committee, presented the proposed slate of Officers and Members-at-Large for 1993-1994, as follows:

<i>President:</i>	<i>Mrs. Julia Beck</i>
<i>Senior Vice-President:</i>	<i>Mr. Alec Keefer</i>
<i>Vice-President:</i>	<i>Mr. Rod Angevaere</i>
<i>Vice-President:</i>	<i>Mrs. Ann McKillop</i>
<i>Treasurer:</i>	<i>Mrs. Debra Farrell</i>
<i>Secretary:</i>	<i>Mrs. Margaret Goodbody</i>
<i>Past-President:</i>	<i>Mr. Gilles Miramontes</i>
<i>Members-at-Large:</i>	<i>Mr. Spencer Higgins</i>
	<i>Mr. William Moffet</i>
	<i>Mrs. A.K. Sculthorpe</i>
	<i>Mrs. Joyce Sowby</i>
	<i>Ms. Mary Angela Tucker</i>

As there were no further nominations from the floor, it was moved by Mr. David Emberly, seconded by Mrs. Betty Dashwood, that the nominations be closed. CARRIED. It was then moved by Mr. John Rutledge, seconded by Mrs. Isobel Ganton, that the proposed slate of officers be accepted. CARRIED. The above named individuals will serve in the office set opposite their respective names for the ensuing year, each to serve until his or her respective successor shall be elected and qualify.

NEW BUSINESS

Mrs. Sculthorpe inquired of the current situation at Cruickston Park. Mrs. Beck reported that, while the immediate danger of redevelopment has passed, the report of the University's Advisory Committee has come out in favour of some development of the site. One member of the committee, Michael Keefer, has produced a minority report. She noted that the Advisory Committee did not include an architect and that the outbuildings were not considered. It was moved by Dr. Stokes, seconded by Mr. Emberly, that the ACO set up a committee to explore possible solution to the future stewardship of the Cruickston Park Farm estate and its buildings by the University of Guelph, including its use and enjoyment in its entirety by such mechanisms as land trusts and/or management by an estate agent dedicated to its preservation. CARRIED. Mrs. Schneider informed the Meeting that close to \$4 million in assets had been received by the University in addition to the Farm itself. Mr. Emberly quoted from Wilks Keefer's will which indicated his intention to keep the estate intact.

OTHER BUSINESS

Mrs. Beck reminded the Meeting of the closing resolution of the Conference, which was that the ACO be asked to set up a committee to consider and address the resolutions that were passed. It was therefore moved by Mrs. Sculthorpe, seconded by Mrs. Sowby, that the Annual General Meeting of the ACO ask that a committee be struck to review the presentations, comments and recommendations of the 1993 Conference, and formulate general principles which can be put forward to municipalities with regard to land use intensification. After some discussion, it was moved by Mrs. Ganton, seconded by Mrs. Marg Zavaros, that the committee limit itself to those matters which were the topic of the conference. It was agreed by the mover and seconder of the original motion that this amendment be accepted, and the revised motion was put to a vote. CARRIED.

THE ARCHITECTURAL CONSERVANCY OF ONTARIO
CONFERENCE AND
ANNUAL GENERAL MEETING
PROGRAM & REGISTRATION INFORMATION

Notice of the Annual Meeting

Take notice that the Annual Meeting of the Architectural Conservancy of Ontario Inc., will be held at the Old City Hall, Cambridge, Ontario, on Sunday April 24, 1994 at 9:30 a.m.

The Annual Meeting will:

1. Receive the Minutes of last Annual Meeting (enclosed)
2. Receive and consider the Financial Statements for the year ended December 31, 1993 (statements available at the meeting).
3. Receive the President's Report.
4. Consider the Proposed Five Year Strategic Plan.
5. Consider approval of actions of Officers and Council.
6. Elect Officers and Members-at-Large.
7. Appoint auditors.
8. Transact such other business as may properly come before the meeting.

Julia Beck

THE ARCHITECTURAL CONSERVANCY OF ONTARIO CONFERENCE

WHEN A HOUSE IS NOT A HOME

Cambridge: Friday 22 April - Saturday 23 April, 1994

NOTE: MEMBERS ARE REMINDED THAT THE ANNUAL MEETING IMMEDIATELY FOLLOWS THE
THE CRUICKSTON PARK AND TRINITY CHURCH TOURS ARE INCLUDED IN BOTH PROGRAMS. W
MEETING. A SEPARATE REGISTRATION FORM IS REQUIRED FOR EACH EVENT. CONSEQUENTLY, T

The Architectural Conservancy of Ontario (ACO) is co-sponsoring this conference with the Ontario Museum Association and the Ontario Heritage Foundation to explore the use of a variety of buildings in Ontario which once were homes but have now changed their original purpose, and also to look at the proper management of a real estate bequest.

The first day will look at "When a House is not a Home: The House Museum as an Architectural Conservation Strategy in Ontario." A number of speakers will outline a selection of homes which have been turned into museums.

The second day will explore "When a House is not a Home: A gift to Last, the Proper Management of Real Estate Bequests." A variety of speakers will outline various "gifts" which have been given to the community, and look at the legal implications, the problems and benefits of the bequests.

Cambridge is located in the heartland of the Grand River, one of Canada's most recently designated heritage rivers. It has strong historical roots with the Scots, Mennonites and Germans and this is seen in the variety of architectural styles of the buildings throughout the city.

PROGRAMME Old City Hall, Dickson Street, Cambridge

Friday	"When a House is not a Home: The House Museum"
9:00 - 10:00 a.m.	Registration and Coffee
10:00 - 10:30	Greetings
10:30 - 11:15	Keynote Address: Tom Cunningham, President of Save Our Heritage Organization (S.O.H.O.) (Brighton) Proctor House. "Good Housekeeping: Proctor House - Ways and Means to a Future."
11:15 - 11:40	St. Catharines - 1950-1984. Alec Keefer.
11:40 - 12:00	Ontario's House Museum. Jim Leonard.
12:00 - 1:15	Lunch
1:15 - 2:30	Case Studies: Montgomery's Inn, Etobicoke. Elizabeth Ingolfsrud. Francois Baby House, Windsor. Lawrence Grant. Eva Brooke Donly House, Simcoe. C. William Yeager.
2:30 - 2:45	Refreshments
2:45 - 4:00	Case Studies continued: Inverarden Cottage, Cornwall. Ian Bowering. Hutchison House, Peterborough. Stephanie Ford-Forrester. Joseph Schneider Haus, Kitchener. Susan Burke
4:00 - 4:30	Questions & Answers
4:30	Session ends.
Dinner on your own -	Restaurant List in conference kit.
7:30 p.m.	Optional Programme: "Does the Shoe Fit?" A slide presentation looking at additions to the House Museum. Ferguson Cottage, Grand Avenue South.

Saturday	"When A House is not a Home: A Gift to Last."
8:30 - 9:00	Registration
9:00 - 9:15	Opening Remarks
9:15 - 10:15	Keynote Speaker: Dorothy Duncan, Executive Director of Ontario Historical Society. "Gifts to Last?"
10:15 - 10:30	Break
10:30 - 10:55	A Review of the Ontario Heritage Foundation Properties. Richard Moorehouse
10:55 - 11:20	"Real Estate - From Bequests to Banquets". Alice Nemeth.
11:20 - 11:45	"Gifts to London - Like It or Not!" Lynne DiStefano.
11:45 - 12 noon	Questions.
12:00 - 12:25	"Matters of Law related to Bequests". Catherine E. Bray, BA, LLB, Lawyer.
12:25 - 12:45	Questions.
1:00 p.m.	Lunch
2:00 - 4:00	Walking Tours of Cruickston Park grounds. Heavier footwear required. OR Tours of Trinity Anglican Church, Cambridge.
2:30 - 4:30	Tea at Trinity Church. Trinity Church is celebrating 150 years since the construction of the church.
6:30 p.m.	Limited Spaces for ACO Dinner at Mill Restaurant available at \$25.00 Tickets on a first come, first served basis.

REGISTRATION FORM

Conference fee includes Friday and Saturday presentation, lunch both days, refreshments, reception and walking tour on Saturday.

Name: _____
 Organization (if applicable): _____
 Address: _____ Postal Code: _____
 Telephone (day): () _____ (evening): () _____

Conference fees apply to advance registration by April 9, 1994. Check one:

_____ \$55 for ACO members _____ \$75 for non-members _____ \$60 Museum Volunteer _____ \$100 at the door (no guarantee of lunch)

Please note these special rates, which apply to advance registration only:

_____ \$20 for students (first come, first serve for limited spaces.) _____ \$85 includes conference and one year ACO membership

* * * * *

_____ Check here for Cruickston Park Tour OR _____ Check Here for Trinity Church Tour

_____ Check here if you require a Parking Permit

_____ Check here if you wish to attend ACO dinner (\$25.00; limited spaces)

Mail Cheque, payable to Architectural Conservancy of Ontario to: Alison Jackson, Conference Co-ordinator
 c/o 74 Esther Avenue, Cambridge, Ontario N1S 4L6

Telephone: (519) 621-5894

THE ARCHITECTURAL CONSERVANCY OF ONTARIO ANNUAL MEETING

Cambridge: Saturday 23 April - Sunday 24 April, 1994

CONFERENCE "WHEN A HOUSE IS NOT A HOME". THE TWO ACTIVITIES OVERLAP IN THAT
E ENCOURAGE MEMBERS TO REGISTER FOR BOTH THE CONFERENCE AND THE ANNUAL
VO REGISTRATION FORMS ARE TO BE COMPLETED IF YOU ARE ATTENDING BOTH EVENTS.

PROGRAMME

Annual General Meeting

Saturday

12:00 - 2:00	Registration. Old City Hall, Dickson Street, Cambridge.
2:00 - 4:00	Self-conducted Tours of Cambridge Downtown OR Tour of Cruickston Park Ground. Heavier footwear required. OR Tour of Trinity Anglican Church, Grand Avenue, Cambridge.
2:30 - 4:30	Tea at Trinity Anglican Church, Grand Avenue.
6:30 p.m.	Social Hour at the Mill Restaurant (Parkhill/Water Streets)
7:30 p.m.	Dinner and Speaker at the Mill Restaurant.

Sunday

9:30 a.m.	Annual General Meeting - Old City Hall
10:30	Branch Reports
12:30 - 1:30 p.m.	Lunch Served by Heritage Cambridge members
2:00 - 3:00	Self guided tours of Blair settlement
3:30 - 5:00	Afternoon Tea at Langdon Hall

ACCOMMODATION

Bed & Breakfast is offered on a "first come, first serve basis" by Heritage Cambridge members in their homes at \$25.00 per person (proceeds to Heritage Cambridge). Limited availability. Complete registration below, and mail early.

Accommodation is also available at the following establishments:

Astoria Days Inn	Holiday Inn	Journey's End Motel	Langdon Hall	WelcomInn
650 Hespeler Road	200 Holiday Inn Dr.	Holiday Inn Dr.	R.R. #33	730 Hespeler Road
Cambridge	Cambridge	Cambridge	Cambridge	Cambridge
(519) 622-1070	(519) 658-4601	(519) 658-1100	(519) 740-2100	(519) 623-4600
\$39.95 per night*	\$62.00 per night*	\$54.00 per night*	\$145.00 per night (single)	\$55.77 per night,
			\$165.00 per night (double)	(Includes continental breakfast)

* To obtain these rates, please mention ACO Conference.

Bed and Breakfast:

Mrs. Alma Frazer	Kress Hill House	The Red Door
R.R. #4	Nick & Donna Keglevich	Janet & Clare Bauman
Cambridge	127 Jacob Street	754 Queenston Road
(519) 621-9989	Cambridge	Cambridge
\$30.00 per night (single)	(519) 653-8728	(519) 653-9767
\$40.00 per night (double)	\$65.00 per night (shared bath)	\$35.00 per night (single)
	\$80.00 per night (own bath)	\$50.00 per night (double)

REGISTRATION FORM

Registration covers Tour of Cruickston Park OR Trinity Church, Tea at Trinity Church and the Annual General Meeting on Sunday.

Name: _____ Tel. _____

Address: _____ Postal Code: _____

I/we enclose a cheque for registration (\$15.00 per person by April 9, and \$20.00 per person after April 9, 1994)

I/we shall attend the Saturday Tour of _____ Cruickston Park OR _____ Trinity Church.

I/we will attend the tea at Trinity Church. _____ Yes _____ No

I/we shall attend dinner at the Mill Restaurant (\$25.00 per person) _____ Yes _____ No

I/we shall attend Afternoon Tea on Sunday at Langdon Hall (\$10.00 per person) _____ Yes _____ No

I/we would like accommodation in a Cambridge home*. _____ Yes _____ No.

I/we will make our own arrangements. _____ Yes _____ No

*If yes, please indicate nights required: Fri. _____ Sat. _____ Both _____ Sgl. _____ Dbl. _____ Twin _____.

Please also indicate any special requirements (e.g. smoking, allergies).

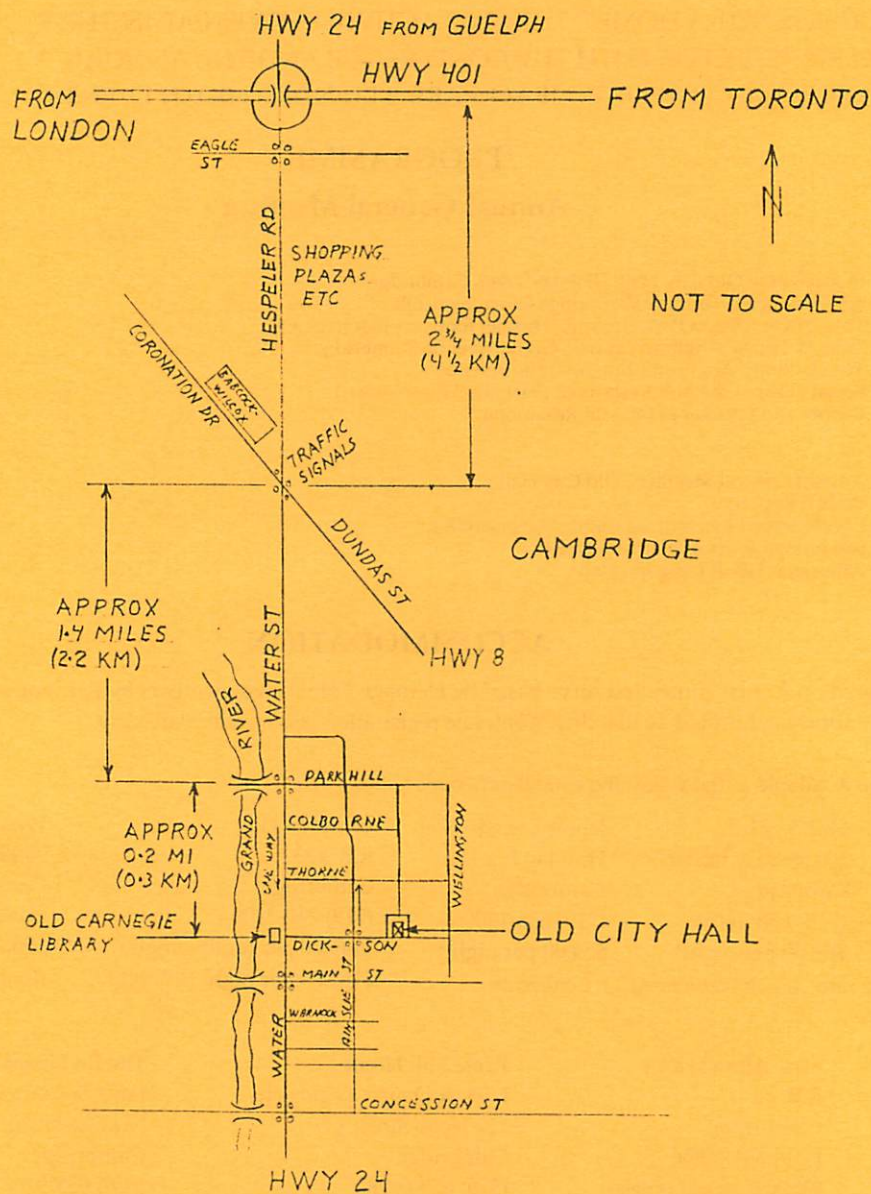
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Please complete form and return with cheque payable to ACO-AGM to: Alison Jackson, Conference Co-ordinator
c/o 74 Esther Avenue, Cambridge, Ontario N1S 4L6

Telephone: (519) 621-5894

Heritage Cambridge Looks Forward to Welcoming You to ACO's Annual General Meeting.

LOCAL MAP AND DIRECTIONS



ADJOURNMENT

It was moved by Mrs. Ann Stokes that this Annual General Meeting of the Architectural Conservancy of Ontario Inc. be adjourned.

Margaret M. Goodbody
Secretary

Annual General Meeting 1994

NOMINATING COMMITTEE REPORT

PROPOSED SLATE OF OFFICERS 1994-1995

<i>President</i>	<i>Alec Keefer</i>
<i>Senior Vice-President</i>	<i>Rod Angevaere</i>
<i>Vice-President</i>	<i>Anne McKillop</i>
<i>Vice-President</i>	<i>Phillip Carter</i>
<i>Treasurer</i>	<i>John Sutlic, C.A.</i>
<i>Secretary</i>	<i>Margaret Goodbody</i>
<i>Members at Large</i>	<i>William Moffet</i>
	<i>Joyce Sowby</i>
	<i>Mary Angela Tucker</i>

Nominating Committee:

Alice King Sculthorpe
William Moffet

Proposed Five-Year Strategic Plan

PREAMBLE

In 1933 Eric Arthur, Professor of Architecture at the University of Toronto, concerned about the continuing loss of important historic buildings in Ontario, met with a group of equally concerned and influential citizens including William Cawthra, Reverend Henry Cody, Alice Janet Comstock, Harriet Fraser, Dunnington Grub, Robert Laidlaw, Gerald Larkin, Vincent Massey and Mildred Wotherspon. That meeting led to the formation of the Architectural Conservancy of Ontario and, a few years later, to the purchase of the Barnum House in Grafton. The goal of the new organization was to preserve the best examples of architecture in the Province and to protect its places of natural beauty.

From this small but significant beginning grew an organization that today

has members based in ten branches across the Province. The goals of the ACO have remained much the same, but with an increasing emphasis on education and information. With the advent of the Ontario Heritage Act in 1974, interest in the conservation of historic buildings increased greatly. Local Architectural Conservation Advisory Committees were set up in many communities to administer the act locally. The Ontario Heritage Foundation, created in 1968, together with the Ministry of Citizenship and Culture provided funding to assist property owners to conserve and restore their historic buildings. The private sector responded with specialization by architects and consultants. Conferences, workshops, publications and tours of historic areas became common events in many communities across Ontario.

Although the ACO can take pride in having been at the forefront in championing the cause of conservation in Ontario, it faces the challenge of continuing to play a leading role in a field now crowded with similar organizations. Over the past ten years, membership has remained static and, more recently, funding assistance has been harder to come by. To address these concerns it was deemed appropriate to call the membership together to discuss and determine roles of the Conservancy, and to formulate a Strategic Plan for the next five years. On November 27, 1993, and January 24, 1994, two Strategic Planning Forums were held and on February 12, 1994 their findings were debated at Council. A key question was this: with so many organizations now operating in the field of architectural conservation, how can the ACO best contribute in the years to come?

MANDATE

INTRODUCTION

Barnum House was chosen by Eric Arthur because it was one of the best examples of Loyalist architecture in Canada and its future was uncertain. Architectural merit does not depend on age or style, however. The ACO strives for the conservation of each community's significant buildings and associated landscapes by encouraging retention and thoughtful reuse and by discouraging the intrusion of unrelated building forms and uses into existing landscapes and streetscapes. For many years, the mandate of the ACO has been summarized in the following statement:

The Architectural Conservancy of Ontario was incorporated to preserve the best examples of architecture in the Province and to protect its places of natural beauty.

When this statement was analysed by the Forum, some participants felt it did not adequately reflect the ACO's expanded role

in public education and awareness and the phrase "to protect its places of natural beauty" was too vague. Council recommended that the original motto be retained, supplemented by a mandate proposed by the Strategic Planning Forum, which reads as follows:

The mandate of the Architectural Conservancy of Ontario Inc. is to inform, educate and broaden understanding of the value of buildings of architectural significance and their associated landscapes, and to contribute to their conservation where appropriate.

OBJECTIVES

- To retain the original motto of the ACO as a vision statement.
- To adopt the above statement proposed by the Forum as the mandate of the ACO.
- To resolve the question of whether other forms of cultural landscapes should be included in the mandate.

CHARTER AND BY-LAW

INTRODUCTION

The Architectural Conservancy of Ontario is an incorporated entity which operates under a charter and enjoys charitable status governed by the Charities Accounting Act. The conduct of the affairs of the ACO, both provincially and through its branches, is regulated by means of Letters Patent and By-law No. 1, revisions to which were approved at the Annual General Meeting of April 25, 1993.

The By-law covers such matters as the make-up and powers of the Provincial Council, the Branches and the Advisory Board, quorum and meetings, voting, membership, fees, annual and other meetings, committees, indemnity, and interpretation and revision of by-laws. It has been advised by legal counsel that Branches adopt a similar by-law to govern Branch activities.

OBJECTIVES

- To maintain the existing By-law No. 1
- To encourage branches to be familiar with By-law No. 1
- To identify the geographic boundaries of each Branch
- To adopt Branch by-laws modelled on By-law No. 1, with appendices where necessary, to replace any existing Branch constitutions.

IMPLEMENTATION

Year 1: Each Branch to submit a map and/or a written description of its territory.

Year 2: Council to consult with Branches with regard to replacing Branch constitutions with by-laws modelled on By-law No. 1.

ORGANIZATION

INTRODUCTION

The ACO is an organization that operates on two levels - provincially through its Ontario Council and locally through the ten branches located in Brant County, Cambridge, Huron County, Hamilton, London, North Waterloo, Oxford County, Port Hope, Quinte, and Toronto.

The council is made up of both elected and appointed members. The elected members include a President, Senior Vice-President, two Vice-Presidents, Treasurer and Secretary. Along with the Past-President, they serve as the Executive Committee. Also elected are a limited number of Members-at-Large, chosen for their expertise in crucial areas such as finance. The appointed members are drawn from the branches, namely the Branch Presidents and one other representative from each of the ten branches. The only additional appointed member is the Chairman of the Advisory Board, a group made up mainly of architects, and other professionals in related fields, who may be called upon for consultation and advice where significant buildings or landscapes are at risk. The Chairman of the Advisory Board is appointed by Council. Branches are required under By-law No. 1 to elect a similar slate of officers - President, Vice-President, Treasurer, and Secretary, or Secretary-Treasurer. In addition, each fiscal year they are required to hold at least two executive committee meetings and one general meeting, and to engage in one additional local activity. Branches have the right to raise funds for local administration and projects.

The Ontario Council meets four times a year and is responsible for conducting the Annual General Meeting held in April. In addition, Council has created a number of standing committees such as Program Development, Membership & Publicity, Fund-Raising and Publications, which meet as needed.

The ACO employs a part-time administrator, and pays for the services of a part-time bookkeeper, an auditor and legal counsel as needed.

OBJECTIVES

- To maintain the existing organization of the ACO.
- To upgrade the position of Administrator to full-time.

IMPLEMENTATION

Year 3: ACO to achieve the objective of employing a full-time administrator by means of initiatives found in the Finances section of the Strategic Plan.

ROLES AND RESPONSIBILITIES

INTRODUCTION

Roles and responsibilities of the Architectural Conservancy may be grouped into those of the Ontario Council and those of the Branches.

Ontario Council is the policy making arm of the organization. It oversees finances, provides continuity, coordination and essential services such as insurance coverage and the audit. Council serves as a forum for airing problems and obtaining advice and information to help solve them. To ensure that the ACO's voice is heard on issues of province-wide importance, Council sends representative to serve on such committees as the Minister's Advisory Committee on Heritage Legislation and the Review of the Ontario Building Code. It is the responsibility of Ontario Council to produce the provincial newsletter Acorn, published four times a year. As required by By-law No. 1, Council arranges and conducts the Annual General Meeting. Usually held in one of the Branch territories, the AGM is preceded by an Annual Conference. The two events provide guest speakers, group discussions, site visits, tours and the opportunity for members to discuss mutual problems and successes.

The Branches, being rooted in the local community, are generally proactive, intervening swiftly as an independent watchdog as local conditions demand. They advise and inform through their local activities of meetings, lectures, tours, awards, publications and membership. Branch support for the Ontario Council includes their representation on it and a financial contribution towards maintaining the provincial administration.

To some extent, the ACO has evolved a side-to-side rather than a top-down structure, with Council representing ACO interests at the Provincial level and providing back-up resources for the Branches. In addition, Council is responsible for certain overriding functions related to the governance of the organization, as described above.

Forum discussions demonstrated that two aspects of this dual organizational structure need to be addressed - clarification of the roles and responsibilities for each, and communication of this information to the membership. There was a perception that Council has been involving itself in project which could be better

achieved by the branches and which have drained resources away from its core functions.

OBJECTIVES

- To clarify the roles and responsibilities of Council and the Branches and to communicate this information to all concerned.

IMPLEMENTATION

Year 1:

- Prepare a manual which clearly outlines the roles and responsibilities of Council and the Branches for the information of all members and potential new Branches.
- Reassess the structure of standing committees and improve their effectiveness.

Years 1-5:

- Recruit Members-at-Large with expertise in various aspects of ACO activities.
- Branches to review their activities to ensure that they reflect and support the objectives of the organization as a whole, that is to say, that they conform to By-law No. 1 and serve to carry forward the mandate of the ACO.
- ACO President to meet with the Executive of each Branch annually.

FINANCES

INTRODUCTION

The ACO at the provincial level is financed from two main sources, membership fees and government grants. Administrative costs include office rent, office supplies, administrator's salary, insurance and annual audit. A portion of each Branch member's membership fee amounting to \$10 is submitted by the Branches, and an annual operating grant is provided by the Ministry of Culture, Tourism and Recreation.

In addition to the general operating fund, the ACO has five restricted funds. Interest from the Richardson Fund, the Bieniewski Fund and the Eric Arthur Fund is available for special projects or prizes; interest from the Acorn Endowment Fund pays a portion of the cost of publication. The Heritage Properties Fund was derived from the Ministry's Community Heritage Fund matching grants program. It was used to purchase and help restore a property in Camden East and to provide low-interest loans for other designated building restoration projects. The five-year contract with the program terminated February 25, 1992, but the ACO is obligated to proceed with its commitment to the property in Camden East.

A major concern expressed by participants of the two Forums was for the financial stability of the ACO. Long-time members stated that the organization's greatest need was a reliable ongoing source of income. Others expressed the view that too heavy reliance on government operating grants could compromise the ACO's ability to act as an independent watch-dog of conservation issues, and that it encourages dependence on a diminishing resource.

OBJECTIVES

- To put the organization on a sound financial footing so that it can operate efficiently and maintain its independent voice in the heritage community.
- To secure a reliable on-going source of funds which, together with membership dues, will support the organization's administrative costs.
- To increase expertise in financial management.
- To include the need for improved office facilities and staffing in financial planning.
- To dispose of the property at Camden East when conditions are favourable.

IMPLEMENTATION

- Ongoing source of funds:
 - Year 1 review methods of obtaining donations, endowments.
 - Years 1-5 proceed with Fund-Raising.
 - Years 1-5 increase membership.
- Increased expertise:
 - Years 1-5 recruit Members-at-Large with financial expertise.
 - Year 2 appoint a Finance Committee.
- Improved head office:
 - Year 1 make use of government programs to appoint temporary staff.
 - Year 1 assess current facilities and equipment and determine long-range requirements.
- Property at Camden East:
 - Year 1 investigate opportunities for sale, reactivate the Heritage Properties Committee.
 - Year 2 assess current situation.

MEMBERSHIP

INTRODUCTION

Membership in the ACO is open to all interested individuals and groups upon payment of an annual membership fee to a Branch or to head office. Currently the membership is made up of Branch and Sustaining Members. Branch Members are the most numerous and are individuals who

wish to be informed of local issues and participate in social events. Sustaining Members make their application to join directly to head office. Although they wish to support the ideals and objectives of the ACO, their interest lies in provincial rather than local issues.

There are, at present, a limited number of Corporate Members, with a single corporate vote; Life Members, who are admitted on payment of a special entrance fee and therefore do not pay an annual membership fee; Student Members and Senior Members. A Supporting Member category, which carries special privileges, was introduced in the 1993 revision of the By-law. Honorary membership, exempt from the annual fee, may be conferred on individuals who have rendered an important service to the ACO.

A recent analysis of membership records of the past ten years revealed that our membership level has been virtually static over that period. Although new members continue to be added, and equal number leave. This was a major concern and generated much discussion at the Forums. Participants stressed the importance of expanding our membership, not just within Branch territories but across the Province, in order to increase the public profile of the ACO and the part it plays in carrying out the main mandate of conservation in the Province of Ontario.

OBJECTIVES

- Extend and promote membership to individuals, groups and institutions throughout the Province
- Strengthen existing branches.
- Create new branches.

IMPLEMENTATION

- Year 1 • Planning and research for province-wide membership campaign.
- Year 2 • Major membership campaign to be carried out.
- Year 2 • Revision of ACO brochures and membership forms to provide more information on membership profile.
- Head Office to augment data on membership using information from revised membership forms and upgrade of computer program.
- Years 3-5 • Expert-run workshops on maintaining and building memberships.
- Founding of new branches.

PUBLIC EDUCATION AND AWARENESS

INTRODUCTION

Public education and awareness have become increasingly important activities of the Conservancy. New legislation, new priorities, new restoration techniques need to be communicated and discussed.

At the provincial level, the Annual Conference held immediately preceding the AGM has become a major event, attracting delegates from many disciplines and geographical areas beyond branch territory. The ACO newsletter, Acorn, which is the organization main communication vehicle, is highly regarded in the conservation field. Forum participants urged that it be given wider circulation. Other outreach activities such as workshops, book publication, educational videos, lectures, tours and such are also seen as valuable pursuits. However, Forum participants stated that the focus of ACO outreach needs to be more clearly defined. Target groups should be identified - members, Municipal Councils, school children, young people - and the best means of reaching them determined.

Branches have been effective in their use of public awareness initiatives such as press releases, City Council appearances, lectures, publications, walking tours and a host of other activities which afford the Branch a high profile in the community. In a few cases, a Branch has established a Community Heritage Fund and, using their local knowledge and expertise, has purchased, restored and resold designated buildings or has carried out a program of low-interest loans. Full use has been made of the publicity value of these endeavours.

Public education and awareness were recognized by Forum participants as being a very important role of the ACO and one in which we have had considerable success at both the branch and the provincial level.

OBJECTIVES

- To continue and expand the program of public education and awareness at both the branch and provincial levels.
- To identify target audiences and appropriate awareness programs.
- To increase the circulation of Acorn to include LACAC's and other bodies and institutions.

IMPLEMENTATION

- Year 1 • Study of target groups and communication strategies.
- Video on heritage towns and cities in Ontario.
- Year 2 • Workshops to assist members speaking to the public on architectural conservation and leading walking tours.
- Year 3 • Workshops on the architecture of Ontario.
- Years 3-5 • Workshops on heritage conservation for specialized

- groups, such as home owners, realtors, educators.
- Long-term program for publications.

REPRESENTATION AT THE PROVINCIAL LEVEL

INTRODUCTION

One of the most valued activities of the ACO has been its participation in the debate of Province-wide issues. This has been achieved by members serving on committees, such as the Minister's Advisory Committee on Heritage Legislation and the Revision of the Ontario Building Code, which deal with particular issues, and representing the ACO on inter-organizational bodies such as the Ontario Heritage Alliance.

Of particular note is the role of the Advisory Board in providing expert counsel on the importance, condition and conservation of historic properties. It was recognized by the Forum that the Advisory Board adds greatly to the prestige and public profile of the ACO and that it should be assured the status it deserves.

OBJECTIVES

- To continue representation of the ACO's mandate at the provincial level.
- To attain for the Advisory Board the status which is presently held by the Ontario Historical Society in this function.
- To increase the number of members of the Advisory Board and its representation across the province.

IMPLEMENTATION

- | | |
|-----------|--|
| Year 1 | • Approach to the Ministry for recognition of the Advisory Board's role. |
| Years 1-5 | • Appointment of representatives to provincial committees, organizations. |
| | • Search for additional Advisory Board members, with particular regard for areas not presently represented on the Board. |

Coming Events

Mark your calendar for the following offerings from the Ontario Historical Society's Activities, Events and Workshops, 1994:

• April 9 - Workshop:

Heritage Gardening Today - A Symposium Celebrating the Life of John Bradshaw, 10:00 a.m. - 4:00 p.m., London Regional Art and Historical Museums and Eldon House, London. How to research, develop and maintain an historic garden. Co-sponsored with the London Regional Art and Historical Museums. Fees: \$35.00 co-sponsor member; \$50.00 non-member (lunch included).

• April 16 - Workshop:

Using Local Heritage Resources to Meet Ministry of Education Curriculum Guidelines, 1:00 - 5:00 p.m., Haileybury. Discover how local history and the resources of community museums can be used out of the classroom; learn how to use the Common Curriculum and other Ministry of Education documents. Co-sponsored with the Cochrane-Temiskaming Museums and Galleries Association. Fees: \$5.00 co-sponsor member; \$10.00 non-member.

• April 23 - Workshop:

Politics of Preservation, 10:00 a.m. to 4:00 p.m., Lakeside Inn, Kenora. Get municipal council on your side, be proactive, not reactive; developing partnerships. Co-sponsored with the Lake-of-the-Woods Historical Society. Fees: \$10.00 co-sponsor members; \$20.00 non-member.

• April 30 - May 1 - Activities:

We're Looney About Our Verandah, 1:00-4:00 p.m., 34 Parkview Avenue, Willowdale. For a donation of one looney each, young people ages 6 to 16 can participate in Springtime activities at our new home. Proceeds to the restoration of the verandah.

*For further information, please contact:
The Ontario Historical Society at:
5151 Yonge Street,
Willowdale, Ontario, M2N 5P5
or at 34 Parkview Avenue
Willowdale, Ontario, M2N 3Y2
or by telephone at (416) 226-9011
or by fax at (416) 226-2740.*

Books for Sale

The following is a partial list of books that the ACO and some of the branches have published. These and others will be for sale at the Annual Meeting.

Brackets and Bargeboards, London Region Branch.

Terra Cotta - Artful Deceivers, Toronto Region.

Toronto's Theatre Black, Toronto Region.

A Study of Rusholm Road, Toronto Region.

Bellevue Avenue, Toronto Region. Architectural Styles, Port Hope Branch.

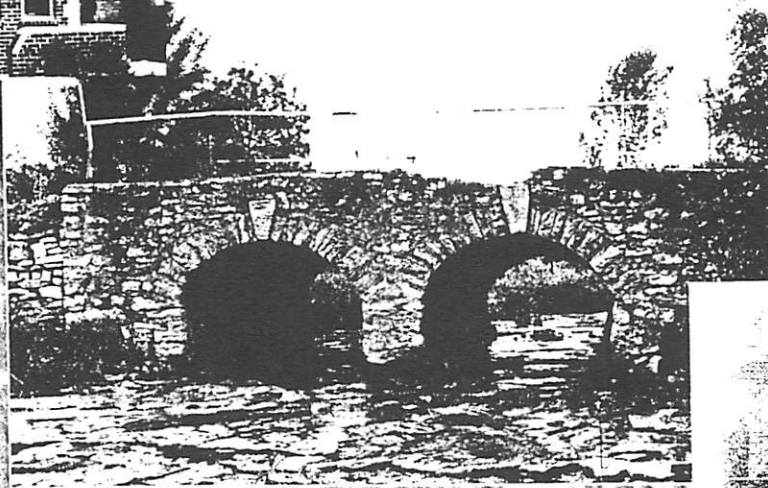
Architectural Terms, Port Hope Branch.

Rogues' Hollow, ACO.

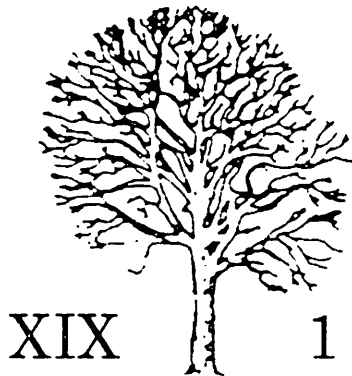
Vernacular Architecture in Ontario, ACO.

Vernacular Architecture in Ontario

The Architectural Conservancy of Ontario



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